

How Debt Repayment Strategy Affects Motivation

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Which debt should you repay first?

	A	B
Owing	\$4500	\$500
Rate	12%	24%

Which debt should you repay first?

	A	B
Owing	\$4500	\$500
Rate	18%	18%

Which debt should you repay first?

	A	B
Owing	\$4500	\$500
Rate	19%	17%

Debt Repayment as a Goal

Debt A	Debt B	Debt C	Debt D	Debt E
\$1000	\$1000	\$1000	\$1000	\$1000

Overarching Goal: Repay \$5000

Subgoal: Repay ONE Debt (\$1000)

How Subgoals Work



SUBGOAL



GOAL



Dispersed Strategy

Debt A	Debt B	Debt C	Debt D	Debt E
\$1000	\$1000	\$1000	\$1000	\$1000



repay \$500



\$100



\$100



\$100



\$100



\$100

Debt A	Debt B	Debt C	Debt D	Debt E
\$900	\$900	\$900	\$900	\$900

Concentrated Strategy

Debt A	Debt B	Debt C	Debt D	Debt E
\$1000	\$1000	\$1000	\$1000	\$1000



repay \$500



\$500

Debt A	Debt B	Debt C	Debt D	Debt E
\$500	\$1000	\$1000	\$1000	\$1000

Credit Card Data

- HelloWallet.com
 - Personal Finances Application
 - Client enrolls:
 - Provides access to online banking / accounts
- Measure Repayment Strategy in the real world
- Does (Concentrated) strategy in **month t** predict greater debt repayment in **month $t + 1$** ?

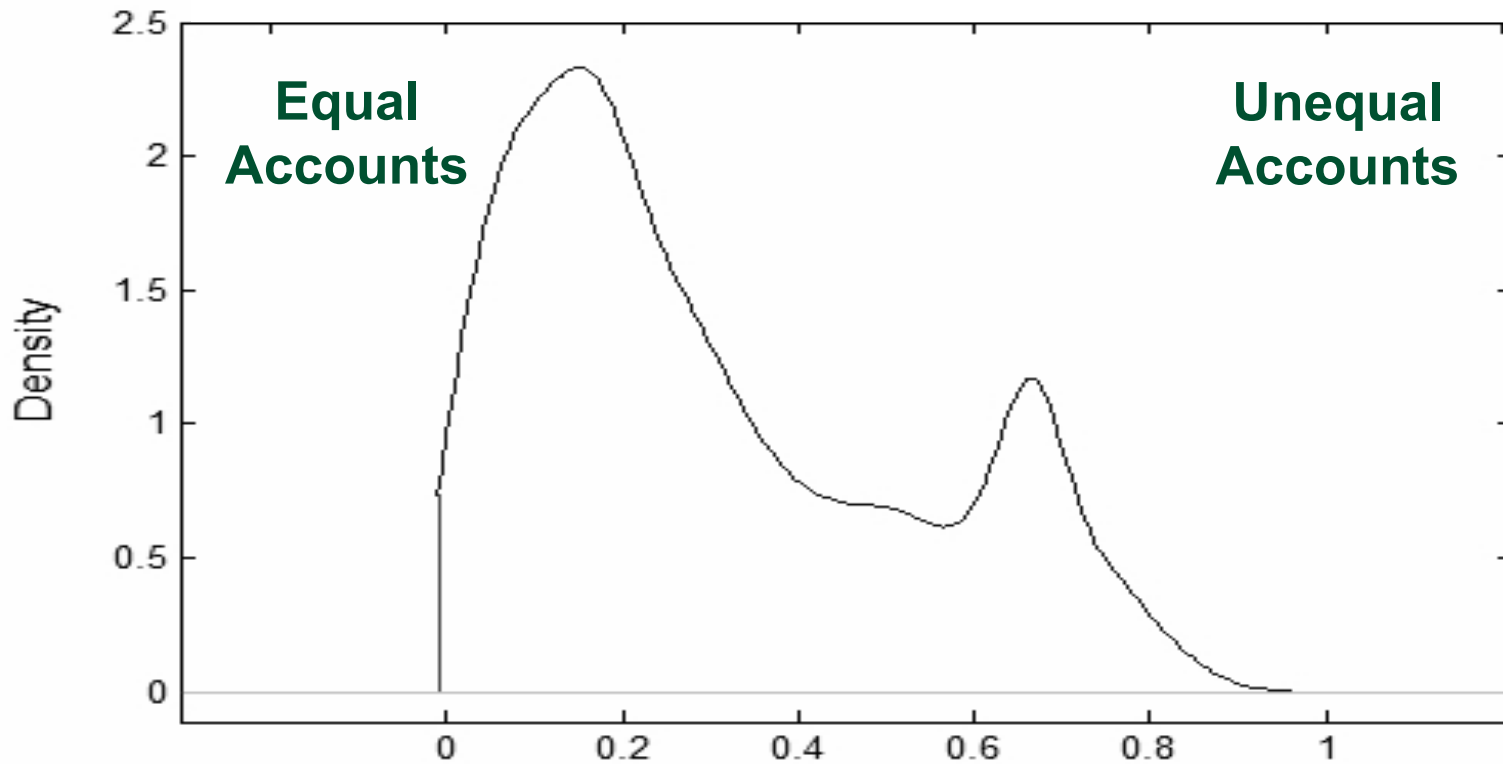


Measure of Strategy: $conc_{it}$

$$conc_{it} = \frac{\left(\sum_{k \in A_{it}} \frac{(x_{ikt} - \dot{x}_{it})^2}{n_{A_{it}} - 1} \right)}{\dot{x}_{it} \times \sum_{k \in A_{it}} x_{ikt}}$$

- In English:
 - Normalized (between 0 and 1)
 - Variance of Payments divided by Average Payment

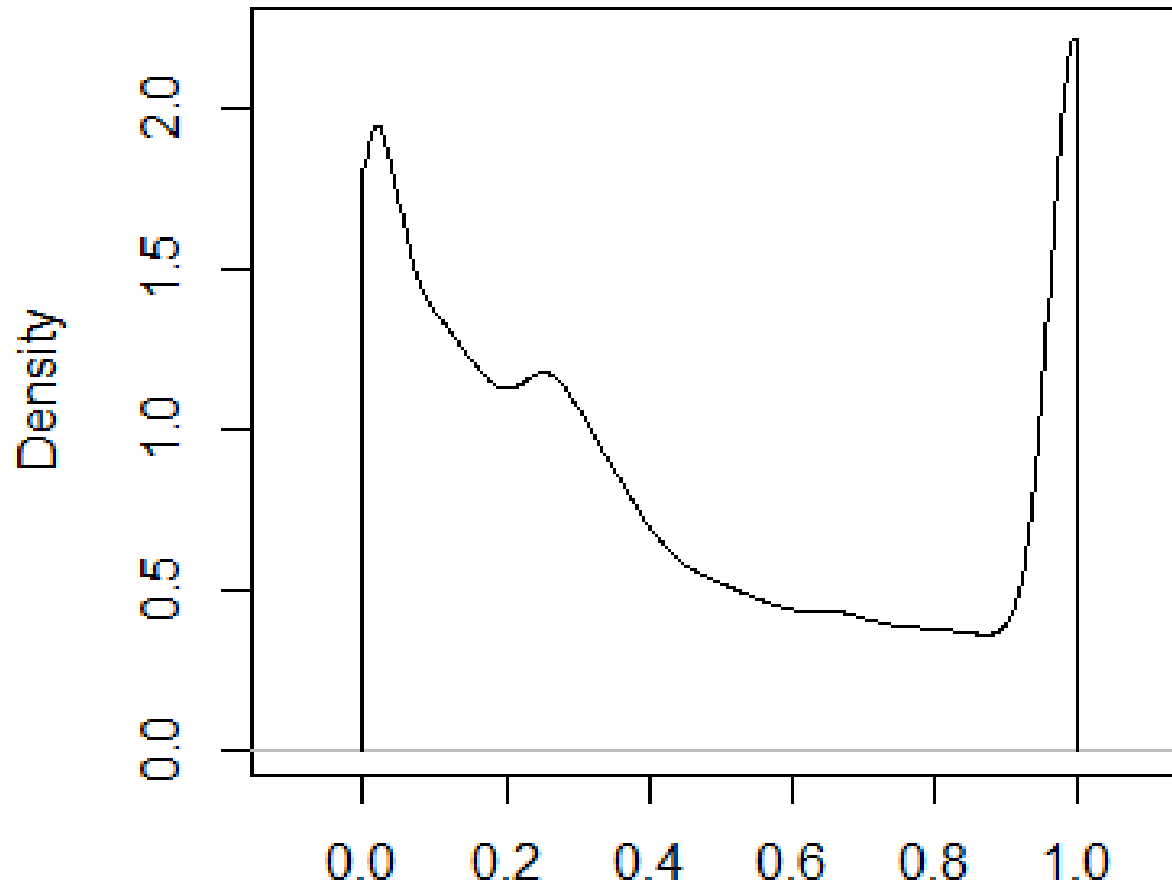
How Concentrated are Debts? ($concacc_{it}$)



What Strategy do People Use?

Dispersed

Concentrated



What Affects Debt Repayment ($t + 1$)?

Variable	Z-stat	Sig
<i>conc_{it}</i>	3.75	***
<i>Prior repayment</i>	3.78	***
<i>accconc_{it}</i>	-0.57	
<i>Total Debt</i>	4.99	***
<i>Monthly Spending</i>	-4.64	***
<i>Number of cards</i>	-1.53	*
<i>Closed an account</i>	0.37	

*** $p < .05$, ** $p < .01$, *** $p < .001$**

Use of a more Concentrated Strategy
led to greater debt repayment in
subsequent period.

What Explains This Effect?

FEELINGS OF PROGRESS



“How much progress do you feel you made towards repaying your debt?”

	A	B
Start	\$4500	\$500
Payment	\$300	\$0
Current	\$4200	\$500

3.46 / 7

	A	B
Start	\$4500	\$500
Payment	\$0	\$300
Current	\$4500	\$200

4.33 / 7

Greatest Rate vs Smallest Balance

Scenario 5

	A	B
Start	\$4650	\$350
Payment	\$300	\$0
Current	\$4350	\$350

3.33 / 7

Scenario 8

	A	B
Start	\$4350	\$650
Payment	\$0	\$300
Current	\$4350	\$350

4.62 / 7

Which debt should you repay first?

	A	B
Owing	\$4500	\$500
Rate	19%	17%

“How big is the role of motivation in debt repayment?”

Thank-You!

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Why Does This Work?

1. **Perceived Goal Progress** (Pre-Subgoal Completion)

Kettle et al., Journal of Consumer Research, 2016

2. **Success!** (Post-Subgoal Completion)

Gal & McShane, Journal of Marketing Research, 2012

3. **Both Pre-Subgoal & Post-Subgoal**

Brown & Lahey, Journal of Marketing Research, 2015

4. **Debt Account Aversion**

Scott Rick & Friends, Journal of Marketing Research, 2011

Greatest Rate of Movement

concentrated

	A	B	C	D	E
Start	\$1200	\$1200	\$1200	\$1200	\$1200
Payment	\$1000	\$0	\$0	\$0	\$0
Current	\$200	\$1200	\$1200	\$1200	\$1200

	A	B	C	D	E
Start	\$1200	\$1200	\$1200	\$1200	\$1200
Payment	\$200	\$200	\$200	\$200	\$200
Current	\$1000	\$1000	\$1000	\$1000	\$1000

dispersed

Rates of movement: 83% vs 17%

Greatest Amount of Movement

concentrated

	A	B	C	D	E
Start	\$1200	\$1200	\$1200	\$1200	\$1200
Payment	\$1000	\$0	\$0	\$0	\$0
Current	\$200	\$1200	\$1200	\$1200	\$1200

	A	B	C	D	E
Start	\$1200	\$1200	\$1200	\$1200	\$1200
Payment	\$200	\$200	\$200	\$200	\$200
Current	\$1000	\$1000	\$1000	\$1000	\$1000

dispersed

Greatest Amount of Movement

We infer just as much progress whether he paid \$1000 into an account with \$1200 to start with, or \$20000 to start with.

Smallest Amount Remaining

concentrated

	A	B	C	D	E
Start	\$1200	\$1200	\$1200	\$1200	\$1200
Payment	\$1000	\$0	\$0	\$0	\$0
Current	\$200	\$1200	\$1200	\$1200	\$1200

	A	B	C	D	E
Start	\$1200	\$1200	\$1200	\$1200	\$1200
Payment	\$200	\$200	\$200	\$200	\$200
Current	\$1000	\$1000	\$1000	\$1000	\$1000

dispersed

Experiment 2

- 2 x 2 x 2 Between-Subject
 - Repayment Strategy
 - **Concentrated vs. Dispersed**
 - Focus of Concentrated Strategy
 - **Smaller account vs. Larger account**
 - Amount Remaining in Each Account
 - **Equal vs. Unequal**
- **Note:**
 - Total starting debt and total payments are always the same.

Experiment 2: Scenario

- “Imagine that you are in debt, and that your goal is to repay all of your debts in 12 months.”
 - **2 credit cards**
- “Imagine that you have repaid the following amount in the past month.”
- Key DV:
 - **Choice: Deposit Check into Credit Card?**
- Mediators:
 - **Perceived progress?**
 - **How close to attaining goal?**
 - **Motivation to repay debt?**